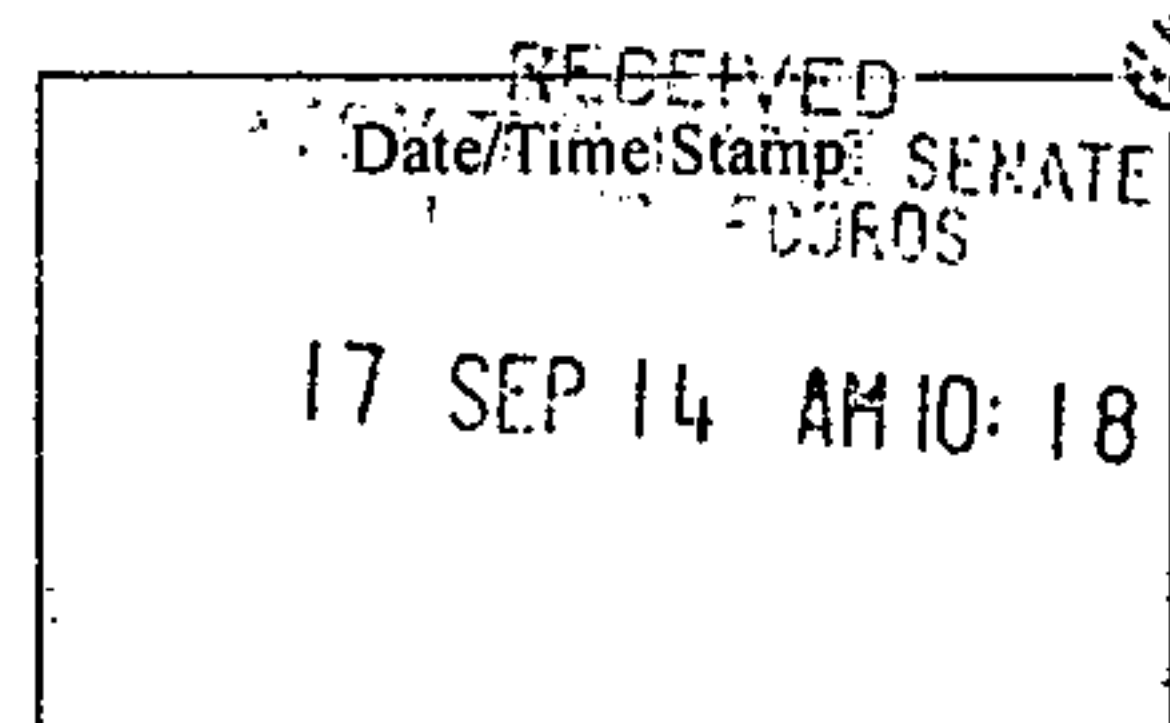


Employee Post-Travel Disclosure of Travel Expenses



Post-Travel Filing Instructions: Complete this form within 30 days of returning from travel. Submit all forms to the **Office of Public Records in 232 Hart Building.**

In compliance with Rule 35.2(a) and (c), I make the following disclosures with respect to travel expenses that have been or will be reimbursed/paid for me. I also certify that I have attached:

- ☒ The **original** *Employee Pre-Travel Authorization* (Form RE-1), **AND**
☒ A **copy** of the *Private Sponsor Travel Certification Form* with all attachments (itinerary, invitee list, etc.)

Private Sponsor(s) (list all): Alliance to Save Energy

Travel date(s): August 21-22, 2017

Name of accompanying family member (if any): _____

Relationship to Traveler: ☐ Spouse ☐ Child

IF THE COST OF LODGING DID NOT INCREASE DUE TO THE ACCOMPANYING SPOUSE OR DEPENDENT CHILD, ONLY INCLUDE LODGING COSTS IN EMPLOYEE EXPENSES. (Attach additional pages if necessary.)

Expenses for Employee:

	Transportation Expenses	Lodging Expenses	Meal Expenses	Other Expenses (Amount & Description)
<input type="checkbox"/> Good Faith Estimate	\$621.57	\$356.00	\$81.00	NA
<input checked="" type="checkbox"/> Actual Amount				

Expenses for Accompanying Spouse or Dependent Child (if applicable):

	Transportation Expenses	Lodging Expenses	Meal Expenses	Other Expenses (Amount & Description)
<input type="checkbox"/> Good Faith Estimate	NA	NA	NA	NA
<input type="checkbox"/> Actual Amount				

Provide a description of all meetings and events attended. See Senate Rule 35.2(c)(6). (Attach additional pages if necessary.):

9-14-17 Morgan Cashwell Morgan Cashwell
(Date) (Printed name of traveler) (Signature of traveler)

TO BE COMPLETED BY SUPERVISING MEMBER/OFFICER:

I have made a determination that the expenses set out above in connections with travel described in the *Employee Pre-Travel Authorization* form, are necessary transportation, lodging, and related expenses as defined in Rule 35.

9-14-17 August King
(Date) (Signature of Supervising Senator/Officer)

EMPLOYEE PRE-TRAVEL AUTHORIZATION

Date/Time Stamp:

Pre-Travel Filing Instructions: Complete and submit this form at least 30 days prior to the travel departure date to the **Select Committee on Ethics in SH-220**. Incomplete and late travel submissions will **not** be considered or approved. This form **must** be typed and is available as a fillable PDF on the Committee's website at ethics.senate.gov. Retain a copy of your entire pre-travel submission for your required post-travel disclosure.

Name of Traveler: Morgan Cashwell

Employing Office/Committee: Office of U.S. Senator Angus King

Private Sponsor(s) (list all): Alliance to Save Energy

Travel date(s): August 21-22, 2017

*Note: If you plan to extend the trip for any reason you **must** notify the Committee.*

Destination(s): Denver, CO

Explain how this trip is specifically connected to the traveler's official or representational duties:

I handle energy policy issues for the Senator, and one of our priorities is energy efficiency. This trip will allow me to see first hand where energy efficiency technology R&D is being implemented, and a demonstration of how energy efficiency policies can be best implemented, all of which will be very helpful in my job as advisor on energy policy.

Name of accompanying family member (if any): None

Relationship to Employee: ☐ Spouse ☐ Child

I certify that the information contained in this form is true, complete and correct to the best of my knowledge:

7-20-17
(Date)

Morgan Cashwell
(Signature of Employee)

TO BE COMPLETED BY SUPERVISING SENATOR/OFFICER (President of the Senate, Secretary of the Senate, Sergeant at Arms, Secretary for the Majority, Secretary for the Minority, and Chaplain):

I, Sen. Angus King hereby authorize Morgan Cashwell
(Print Senator's/Officer's Name) (Print Traveler's Name)

an employee under my direct supervision, to accept payment or reimbursement for necessary transportation, lodging, and related expenses for travel to the event described above. I have determined that this travel is in connection with his or her duties as a Senate employee or an officeholder, and will not create the appearance that he or she is using public office for private gain.

I have also determined that the attendance of the employee's spouse or child is appropriate to assist in the representation of the Senate. (signify "yes" by checking box) ☐

7-20-17
(Date)

Angus King
(Signature of Supervising Senator/Officer)

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The Senate Member, officer, or employee **MUST** also provide a copy of this form, along with the appropriate travel authorization and reimbursement form, to the Office of Public Records (OPR), Room 232 of the Hart Building, within thirty (30) days after the travel is completed.

- Private Sponsor Certification - Page 1 of 4

9. USE ONLY IF YOU CHECKED QUESTION 6(B)

I *certify* that if the sponsor or sponsors retain or employ one or more registered lobbyists or agents of a foreign principal, one of the following scenarios applies:

- ☐ (A) The trip is for attendance or participation in a one-day event (exclusive of travel time and one overnight stay) and no registered lobbyists or agents of a foreign principal will accompany the Member, officer, or employee *on any segment* of the trip.

[OR]

- ☐ (B) The trip is for attendance or participation in a one-day event (exclusive of travel time and two overnight stays) and no registered lobbyists or agents of a foreign principal will accompany the Member, officer, or employee *on any segment* of the trip (see questions 6 and 10).

OR

- ☒ (C) The trip is being sponsored only by an organization or organizations designated under § 501(c)(3) of the Internal Revenue Code of 1986 and no registered lobbyists or agents of a foreign principal will accompany the Member, officer, or employee *at any point* throughout the trip.

10. USE ONLY IF YOU CHECKED QUESTION 9(B)

If the trip includes two overnight stays, please explain why the second night is practically required for Senate invitees to participate in the travel:

11. ☒ An itinerary for the trip is attached to this form. I *certify* that the attached itinerary is a detailed (hour-by-hour), complete, and final itinerary for the trip.

12. Briefly describe the role of each sponsor in organizing and conducting the trip:

The Alliance to Save Energy, as the sole sponsor of this trip, was responsible for planning the trip in its entirety and staff members of the Alliance will accompany all participants throughout the duration of the trip.

13. Briefly describe the stated mission of each sponsor and how the purpose of the trip relates to that mission:

Please see attached.

14. Briefly describe each sponsor's prior history of sponsoring congressional trips:

Please see attached.

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15. Briefly describe the educational activities performed by each sponsor (other than sponsoring congressional trips):

Please see attached.

16. Total Expenses for Each Participant:

	Transportation Expenses	Lodging Expenses	Meal Expenses	Other Expenses
<input checked="" type="checkbox"/> Good Faith estimate <input type="checkbox"/> Actual Amounts	\$450 Round-trip airfare and local transportation	\$178	\$120.75	

17. State whether a) the trip involves an event that is arranged or organized *without regard* to congressional participation or b) the trip involves an event that is arranged or organized *specifically with regard* to congressional participation:

The trip involves an event that is arranged or organized specifically with regard to congressional participation.

18. Reason for selecting the location of the event or trip

Please see attached.

19. Name and location of hotel or other lodging facility:

Renaissance Denver Downtown City Center Hotel

918 17th Street, Denver, CO 80202

20. Reason(s) for selecting hotel or other lodging facility:

The hotel is able to meet the government rate (\$178) and is centrally located with convenient access to the highway, which will make the necessary travel in and around Denver much easier.

21. Describe how the daily expenses for lodging, meals, and other expenses provided to trip participants compares to the maximum per diem rates for official Federal Government travel:

For the purposes of this trip, the cost of lodging and meals will remain within the per

diem limit set by the General Services Administration (\$178 for lodging and \$69 for meals).

22. Describe the type and class of transportation being provided. Indicate whether coach, business-class or first class transportation will be provided. If first-class fare is being provided, please explain why first-class travel is necessary:

Attendees will take a plane to Denver, which will be coach.

To attend sites in the greater Denver area we will use public transit, mini bus or taxis for transportation.

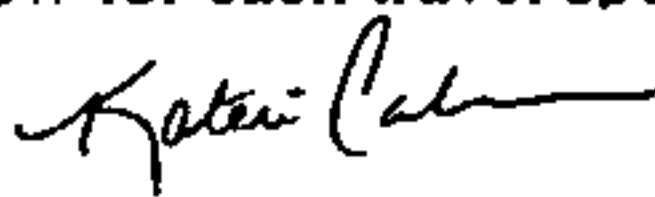
23. ☒ I represent that the travel expenses that will be paid for or reimbursed to Senate invitees do not include expenditures for recreational activities, alcohol, or entertainment (other than entertainment provided to all attendees as an integral part of the event, as permissible under Senate Rule 35).

24. List any entertainment that will be provided to, paid for, or reimbursed to Senate invitees and explain why the entertainment is an integral part of the event:

None.

25. I hereby *certify* that the information contained herein is true, complete and correct. (You must include the completed signature block below for each travel sponsor.):

Signature of Travel Sponsor:



Name and Title: Kateri Callahan, President

Name of Organization: Alliance to Save Energy

Address: 1850 M Street, NW, Suite 610, Washington, DC 20036

Telephone Number: (202) 857-0666

Fax Number: (202) 334-9588

E-mail Address: kcallahan@ase.org

For questions, please contact Reed Brown at rbrown@ase.org or (202) 530-2241.

Addendum to Senate Private Sponsor Travel Certification Form

5.

The following staff members have been invited to participate on this trip.

- Morgan Cashwell, Legislative Assistant, Office of Senator Angus King
- Levi Patterson, AAAS Fellow, Office of Senator Chris Coons
- ~~• Radha Adhar, Legislative Assistant, Office of Senator Tammy Duckworth~~
- ~~• Tony Markel, Energy Fellow, Office of Senator Cory Gardner~~

13.

The Alliance to Save Energy promotes energy efficiency worldwide to achieve a healthier economy, a cleaner environment and energy security. To achieve this mission, the Alliance:

- Leads worldwide energy efficiency initiatives in policy advocacy, research, education, technology deployment and communications that impact all sectors of the economy.
- Provides vision and activism which includes active and engaged members of Congress, leaders from business, the public interest sector and academia.
- Initiates and participates in public-private partnerships, collaborate efforts and strategic alliances to optimize resources and expand its sphere of influence.
- Executes its mission through a team of recognized energy efficiency experts and professionals.

The purpose of this trip is to learn about policies and best practices that are helping to drive advances in energy productivity across the country. Our hope is that through visits to sites identified on the itinerary and through meetings with local and state officials that the Congressional staff members will be able to learn about state and business activities and, in turn, use that new knowledge to develop, refine and advance policies at the federal level.

14.

The Alliance has previously sponsored several Congressional field trips.

- Field Trip to Chicago, IL that took place on July 21, 2017.
- Field trip to Newark, New Jersey and New York, New York that took place from February 21-23, 2017
- Field trip to Boston, Massachusetts that took place from August 10-12, 2016.
- Field trip to San Francisco Bay Area that took place from August 12-14, 2015.
- Field trip to Hartford, CT on August 22-23, 2012 (including travel days).
- Field trip to Denver, CO on January 11-13, 2012 (including travel days).
- Field trip to Philadelphia, PA on August 26, 2011.
- Field trip from August 28, 2005 – September 2, 2005 to:
 - Berlin, Germany
 - Stuttgart, Germany
 - Brussels, Belgium
 - Terneuzen, Netherlands
 - Rotterdam, Netherlands

- Amsterdam, Netherlands
- Field trip to New York and California that took place from November 30, 2004 – December 3, 2004.

15.

The Alliance hosts a range of educational activities.

- **Congressional Briefings**
 - We host Congressional briefings throughout the year, which typically focus on a particular aspect related to energy efficiency.
 - March 16, 2017: Beyond Roads & Bridges: The Role of Energy Efficiency Policy in Infrastructure Investments
 - July 14, 2016: Congressional Briefing on Grid Edge: The Role of Energy Efficiency in a Modernizing Energy System
 - February 26, 2016: The Role of Benchmarking, Transparency and Codes in Driving a More Efficient Built Environment.
 - January 14, 2016: Cutting Edge Technologies and Businesses: Opening the Door for Energy Efficiency Deployment at Scale
- **Energy Efficiency Global Forum**
 - An annual event convened in Washington, DC that brings together executives and policymakers from around the world and across sectors to discuss energy efficiency. In 2017, this exclusive forum explored how utilities, regulators, legislators and companies are incorporating cost-effective energy efficiency measures into their business to help meet increasing demand. The next EE Global Forum is scheduled for May of 2018 in Copenhagen, Denmark.
- **Accelerate Energy Productivity 2030**
 - A partnership between the U.S. Department of Energy, Alliance to Save Energy and Council on Competitiveness to catalyze action in the public and private sectors to help achieve the goal of doubling our nation's energy productivity.
 - As part of this initiative, three webinars were held in April to provide an in-depth look at several unique aspects of energy efficiency:
 - April 13, 2016: Building Technologies and Finance
 - April 20, 2016: Smart Grid and Smart Manufacturing
 - April 27, 2016: Transportation and Water
- **Energy 2030 Events**
 - Energy 2030 *On the Road* – These are education, outreach and action campaigns aimed at urging communities through the nation to adopt the goal of doubling U.S. energy productivity. They are held around the country and last year included stops in Seattle, WA, Raleigh, NC and Minneapolis, MN. They follow the same format of other events where panelists discuss a specific theme of energy efficiency and are widely attended by members of local governments, academia, local and state government and the surrounding community.
- **Policy Perspectives Breakfasts**
 - Breakfast sessions where we invite a representative from a Federal agency or Congressional office (Senator/Congressman) to come and speak about priorities or updates regarding energy efficiency for the respective agency or office. There

are plans for several of these events in 2017, including in Washington, DC and around the country.

18.

There are several reasons why we have chosen Denver, CO as the destination for this trip.

- The American Council for an Energy-Efficiency Economy (ACEEE) produces the annual State Energy Efficiency Scorecard, which ranks states based on energy efficiency policies and practices. Colorado has consistently been one of the best performers, and ranked #14 in 2016. The state offers several financial incentives encourage energy efficiency, including Property Assessed Clean Energy (PACE) financing, and leads by example by requiring public buildings to meet certain minimum efficiency standards. Colorado also has active utilities that offer energy efficiency programs and the state has an energy efficiency resource standard in place to encourage further advances. In addition to the state ranking, ACEEE also ranks a selection of major cities on the same criteria and Denver was ranked #9 in 2017. Therefore, Denver is an excellent option for such a trip because we can incorporate strong local level actions along with the broader state-level actions.
- The Alliance to Save Energy is also hosting a public briefing at the National Renewable Energy Laboratory on August 21, which will be included as part of the agenda. The briefing is entitled, “Policy Perspectives – Cities of the Future: What Trends are Driving Urban Efficiency and Resilience in Denver,” and will feature speakers from state and local government, regional organizations and local business leaders. A full agenda for the event is included below.
- The Greater Denver area boasts a wide range of field examples and opportunities to learn about energy efficiency, including:
 - The National Renewable Energy Laboratory (NREL)
 - NREL is part of the national lab network and is specifically focused on the development and study of energy efficiency and renewable energy technologies. The lab has four main mission areas: Sustainable Transportation, Energy Productivity, Renewable Electricity and Systems Integration. In addition, NREL also has 13 research and development programs with several that are directly related to energy efficiency: buildings, Federal Energy Management Program, transportation, weatherization and intergovernmental programs and Department of Defense energy programs.
 - MillerCoors Brewery

Breweries represent an important part of energy efficiency, which is known as the energy-water nexus. In this context, it takes a significant amount of energy to treat and move water, which is why a visit to MillerCoors, the largest brewery by volume in the United States, is especially relevant. The company has a strong sustainability program and has been able to reduce its energy consumption by 50 percent and its water consumption by 25 percent since 2010.
 - Johns Manville

Johns Manville is a building materials company that develops and produces materials to make diverse environments stronger, more durable, and more energy efficient and comfortable. We manufacture premium-quality building and mechanical insulation, commercial roofing, glass fibers and nonwoven materials for commercial, industrial and residential applications. JM products are used in a wide variety of industries including building products, aerospace, automotive and transportation, filtration, commercial interiors, waterproofing and wind energy. Johns Manville also has its Innovation Center in Colorado where most of the research and development and quality assurance testing is conducted.

- Xcel Energy
 - Colorado is served by a broad collection of utility companies with Xcel Energy serving as one of the largest and the one that serves the greater Denver area. Recognizing the importance of energy efficiency, Xcel Energy offers a selection of programs to help businesses and homeowners become more energy-efficient.
- Panasonic Corporation
 - Panasonic is one of the largest product manufacturers in the world, comprised of 473 companies and employing over 260,000 people. It is also advancing the concept of "Smart Cities" through its CityNow initiative. A recent partnership with the City of Denver and Xcel Energy has led to the development of a smart city just outside of downtown Denver at Pena Station, which incorporates technologies that enable smart energy, smart buildings, smart streets, and smart transportation.

Cities of the Future: What Trends are Driving Urban Efficiency and Resilience in Denver?

National Renewable Energy Laboratory

11:45 am – 12:15 pm Registration & Lunch

Kateri Callahan, President, Alliance to Save Energy

Governor John Hickenlooper

Cities of the Future: What Trends are Driving Urban Efficiency and Resilience in

Representative from NetZero Buildings Team at NREL

Heather Bailey, Executive Director of Energy Strategy and Electric Utility, City of

Bruce Ray, Director of Government & Regulatory Affairs, Johns Manville

Kathleen Staks, Executive Director, Colorado Energy Office

Representative from Prologis or Xcel Energy

Representative from Panasonic

Closing Remarks

Kateri Callahan, President, Alliance to Save Energy

Monday, August 21	
7:05 AM	Depart BWI Airport for Denver Southwest Flight 459* *Tickets not yet booked
8:55 AM	Arrive at Denver International Airport Transportation to NREL 15013 Denver W Pkwy, Golden, CO 80401
9:30 AM	Arrive at National Renewable Energy Laboratory for Part 1 of Campus Tour 15013 Denver W Pkwy, Golden, CO 80401 <i>Gary Schmitz, Senior Manager for Government Relations & External Affairs, National Renewable Energy Laboratory</i> <p>This portion of the visit to NREL will involve meetings with staff to learn about the Department of Energy's high-performance buildings program, commercial building partnerships and advanced energy modeling and design. It will also feature a tour of some facilities, including the Research Support Facility (newest LEED Platinum sustainable green office building).</p> <p>Building on decades of work and ongoing advanced-energy research, NREL tackles a range of energy challenges with an integrated approach. NREL's heavy focus on energy efficiency, particularly in the building sector, is evident in the various technologies employed in the recently completed Research Support Facility (RSF)—the laboratory's newest LEED Platinum sustainable green office building which serves as a model for energy efficiency and renewable energy. This campus is unique in its crosscutting displays of NREL's multi-faced mission, from a net zero building to batteries and formal storage and grid integration.</p>
9:30 AM – 10:00 AM	Critical Insights for Energy Decision Makers - Strategic Energy Analysis Center
10:00 AM – 10:30 AM	Energy Technology to Market - New Approaches to Industry Partnerships
10:30 AM – 11:15 AM	Net Zero Energy Communities & High Performance Buildings
11:15 AM – 11:45 AM	Tour of NREL Research Support Facility - Nation's Largest Net-Zero Energy Office Building
11:45 AM	Policy Perspectives Lunch Event <p>Policy Perspectives is an event series that the Alliance hosts throughout the year. Policy Perspectives speaker series provides exclusive opportunities for Alliance Associate & Board members to connect with key energy efficiency policymakers in an intimate and informal setting. Highly regarded by both our members and former event speakers, these gatherings offer candid discussions about the future of energy efficiency policy and the potential impact on key industry stakeholders, businesses and NGOs. This particular Policy Perspectives event will focus on energy productivity in the Denver metro area and feature staff from Siemens as well as local officials and industry leaders.</p>
1:35 PM – 2:30 PM	Tour Energy Systems Integration Facility World's Most Energy-Efficient Super Computer Visualization Laboratory Systems Performance Lab - Hydrogen and Fuel Cells

2:30 PM – 3:00 PM	Energy-Efficient Transportation Solutions - Electric Vehicles/Smart Transportation R&D
3:00 PM	Depart NREL Campus for Miller Coors Brewery
3:15 PM – 4:00 PM	<p>Arrive at Miller Coors Brewery for Sustainability Tour 13th & Ford Street, Golden, CO 80401 <i>Axel Johnson, Technical Services Manager, MillerCoors Brewing</i></p> <p>Visit will include a tour, given by Axel Johnson, that will focus on the energy-saving and sustainability projects the brewery has completed. The beverage industry is a large consumer of water and energy, which means that any methods to address either water or energy consumption can lead to significant savings.</p> <p>In 2013, Miller Coors began to improve energy use across their eight major breweries to 123 MJ/hl, a 15.6 percent reduction from 2012. All eight major breweries reduced energy consumption from 2012. Until this past year, MillerCoors was successful at getting only one brewery below 110 MJ/hl. They now have three: Fort Worth, Texas, Irwindale, Calif., and Shenandoah, located in Elkton, Va. From 2011 to 2013, MillerCoors has saved more than 2.3 billion megajoules of energy. This is enough to power 59,000 U.S. households for one year. They also put the new Golden Brewery Kiln 10 into production in June 2013. Since it began malting barley, they have achieved about a 30 percent overall reduction in steam usage for the brewery.</p>
4:00 PM	<p>Depart Miller Coors for Hotel Renaissance Denver Downtown City Center Hotel 918 17th St, Denver, CO 80202</p>
4:30 PM	Arrive at Hotel
5:30 PM	Optional Dinner in Downtown Denver
Tuesday, August 22	
9:00 AM	Breakfast at Hotel
9:15 AM	<p>Depart Hotel for Xcel Energy <i>*Cab</i></p>
9:30 AM – 12:00 PM	<p>Arrive at Xcel Energy Trading Floor for Meetings and Tour 1800 Larimer St, Denver, CO 80202 <i>Frank Pager, Vice President, Policy & Federal Affairs, Xcel Energy</i></p> <p>The visit to Xcel Energy will involve meetings and presentations with staff to learn about the successful energy efficiency programs the utility is able to offer its consumers. It will also feature a tour of the trading floor, which is the central control hub for Xcel Energy's grid, that will show participants how a utility is able to balance supply and demand.</p> <p>Xcel Energy doesn't just generate power. Colorado's largest utility also buys and sells electricity, and in the past 12 years has, by the company's estimate, made almost \$245 million doing so. From the 10th-floor trading desks at its Colorado headquarters in downtown Denver, Xcel trades in power, as well as renewable-energy credits, 24 hours a day, seven days a week. Using computer models, 15 traders figure out how much electricity customers are going to use the next day, where they can get it most cheaply — and, if they can, make a dollar selling some into the market. This tour will teach attendees about the process and about the broad portfolio of energy efficiency offerings the company provides</p>

	so all customers have an opportunity to participate, from rebate programs to energy audits to recycling services.
12:00 PM	Depart Xcel Energy for Johns Manville Technical Innovation Center <i>*Charter Bus</i>
12:30 PM – 2:30 PM	Arrive at Johns Manville Technical Innovation Center for Tour & Lunch 10100 W Ute Ave. Littleton, CO 80127 <i>Tim Swales, Vice President, R&D and Chief Sustainability Officer, Johns Manville</i> This visit will feature meetings and presentations from staff about Johns Manville's products and how they are able to be used in buildings to significantly reduce energy consumption. It will also feature a tour of the Technical Innovation Center, where Johns Manville conducts its research and development of new products. JMTC is a state-of-the-art research and development facility for building materials located southwest of Denver. The 325,000 sq. ft. one-of-a-kind facility focuses on products to improve energy efficiency and green building materials. The information provided during the tour will focus on presenting research and creating an understanding of the need for outreach associated with retrofitting U.S. homes. These world-class environments help JM scientists do a variety of activities including understanding the components of glass and the role of recycled bottle glass, understanding how foams are made and learning about flame spread and smoke development.
2:30 PM	Depart Johns Manville for Pena Station at Panasonic Energy Solutions <i>*Charter Bus</i>
3:00 PM – 4:30 PM	Arrive at Pena Station for Meetings/Tour Peña Boulevard, Denver, CO 80220 <i>Mark Sharp, Group Manager, Panasonic</i> The visit will include meetings with staff to learn about Panasonic's sustainability efforts, which includes things like energy-efficient products and higher efficiency batteries, but also its new partnership with the City of Denver to develop a "smart city". This will show participants how various technologies and software can be integrated to form a high-functioning and energy independent system, which is a vision many people expect will be the future of cities. Peña Station Next has been envisioned as one of the country's most progressive communities. The development will not only produce its own energy but also store that energy to move toward a completely redundant power grid. Inspired by the Panasonic Smart City development in Fujisawa, Japan, Peña Station Next will maximize energy efficiency and access to efficient transportation along with their Panasonic and DEN partners. The community's many alternative transportation methods will make it possible for residents to live and work without a car. The tour will showcase the facility's \$10 million renewable energy micro-grid, complete with battery backup, energy tracking mechanisms and more.
4:30 PM	Depart Pena Station for Denver Airport <i>*Light rail</i>
5:00 PM	Arrive at Denver Airport
6:00 PM	Depart Denver Airport for BWI Airport

	Southwest Flight 104* *Tickets not yet booked
11:25 PM	Arrive at BWI Airport

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Using less. Doing more.

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July 6, 2017

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Maryrose T. Sylvestre
Current, powered by GE
Dr. Susan Tierney
Analysis Group
Marc Ulrich
Southern California Edison
Clinton Vince
Dentons
Jim West
Shoshone County PUD
Steve Wright
Chelan Public Utility District
Rory J. Yanchek
3M Government Market

Morgan Cashwell
Legislative Assistant
U.S. Senator Angus King
133 Hart Office Building
Washington, DC 20510

Dear Morgan:

The Alliance to Save Energy invites you to join us on a fact-finding trip to Denver, CO to learn about policies and best practices that are helping to drive advances in energy productivity across the country. As currently planned, this trip will include several visits in Denver and is scheduled for August 21-22, 2017. We have invited staff members from both sides of the aisle and from both Chambers to participate, to ensure well-rounded and robust discussions.

Over the course of the trip, we will visit the National Renewable Energy Laboratory, learn about Panasonic's Smart Cities project, explore Johns Manville's Technical Innovation Center and tour the MillerCoors brewery. We also plan to learn from discussions with state and local officials about effective policies that could be used as a model for national policy.

This fact-finding mission is an excellent opportunity for Congressional staff to learn about state activities and businesses' progress to improve their energy productivity. The exchange can be used to develop, refine and advance policies at the federal, state and local levels.

Thank you in advance for your consideration. We expect a significant level of interest in this trip and, with limited capacity, we encourage you to respond at your earliest convenience as we will be accepting participants on a first-come, first-served basis. To meet the requirements set by the Ethics Committee, we will finalize the agenda and attendee list by July 14th. If you would like to join us, or have any questions regarding the trip, please feel free to get in touch with Reed Brown, the Alliance's Senior Associate for Government Affairs, at rbrown@ase.org or (202) 530-2241.

Best,

Kateri Callahan
President, Alliance to Save Energy